

**2019/20**

# **GREATER TAUNG LOCAL MUNICIPALITY**



## **TOP LAYER SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN**

**For the Financial Year 2019/20**

**We are a Municipality in Pursuit of Excellence**

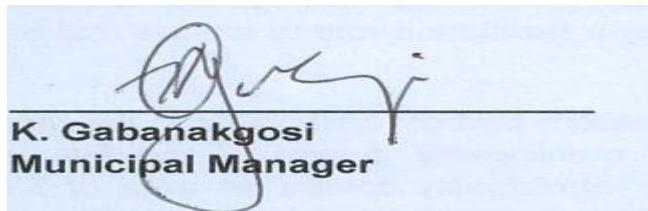
# Municipal Finance Management Act:

## Section 53(1)(c)(ii) – Approval by the Mayor

The Top Layer Service Delivery Budget Implementation Plan, indicating how the budget and the strategic objectives of Council will be implemented, is herewith submitted in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA), MFMA Circular No. 13 and the Budgeting and Reporting Regulation for the necessary approval.

Print Name Mr. K.T. Gabanakgosi

**Municipal Manager of Greater Taung Local Municipality**



Signature

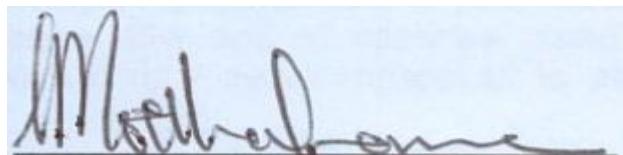
Date 28 June 2019

## Approval

The Top Layer Service Delivery Budget Implementation Plan is herewith approved in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA).

Print Name Cllr. N.C Mothlabane

**Mayor of Greater Taung Local Municipality**



Signature

Date 28 June 2019



## Table of Contents

<b>1. Introduction .....</b>	<b>1</b>
1.1. Legislative Framework .....	1
1.2. Components of the SDBIP .....	2
1.2.1. Monthly Projections of Revenue to be collected for each Source .....	2
1.2.2. Monthly Projections of Expenditure and Revenue for each Vote.....	2
1.2.3. Quarterly Projections of Service Delivery Targets and Performance Indicators for each vote	2
1.2.4. Detailed Capital Budget over Three Years.....	3
1.3. SDBIP Cycle .....	3
<b>2. The Budget Process .....</b>	<b>4</b>
2.1. Background to the Budget Preparation Process.....	4
2.2. Monitoring of the Implementation of the SDBIP .....	5
2.3. General .....	5
<b>3. Component A: Monthly Projections of Revenue to be collected for each Source .....</b>	<b>6</b>
<b>4. Component B: Monthly Projections of Expenditure and Revenue for each Vote .....</b>	<b>7</b>
<b>5. Component C: Quarterly Projections of Service Delivery Targets and Performance Indicators (SDBIP).....</b>	<b>8</b>
<b>6. Component D: Detailed Capital Budget over Three Years .....</b>	<b>13</b>

## 1. Introduction

The purpose of this document is to present the Service Delivery and Delivery and Budget Implementation Plan (SDBIP) of the Greater Taung Local Municipality for 2019/20 Financial Year. The development, implementation, and monitoring of a Service Delivery and Delivery and Budget Implementation Plan is a requirement for of the Municipal Finance Management Act (MFMA) No 56 of 2003.

The SDBIP is a detailed one year plan of the municipality that gives effect to the IDP and budget of the municipality. The SDBIP is a management plan for implementing the IDP through the approval budget. It is an expression of the objective of the municipality, in quantifiable outcomes that will be implemented for the financial year. It includes the service delivery targets for each quarter and facilitates oversight over financial and non-financial performance of the municipality.

The 2019/20 SDBIP will not only ensure appropriate monitoring in the Execution of the municipality budget and processes involved in the allocation of budget to achieve key strategic objectives as set in the municipality's Integrated Development Plan (IDP), but will also serve as the kernel of annual performance contract for senior management and provide a foundation for the overall annual and quarterly organisational performance for the 2019/20 Financial Year.

The SDBIP also assist the Executive, Council and the community in their respective oversight responsibilities since it serves as an implementation and monitoring tool.

### 1.1. Legislative Framework

Section 1 of the MFMA defines the SDBIP as a detailed plan approved by the mayor of a municipality in terms of section 53(1) (c)(ii) for implementing the municipality's delivery of service and its annual budget and which must indicate:

a) Projections for each month of:-

- i. Revenue to be collected, by source and
- ii. Operational and capital expenditure by vote

b) Service delivery targets and performance indicators for each quarter and

c) Any other matter that may prescribed and includes any revision of such plan by the mayor in terms of section 54(1) (c)

The MFMA requires that municipalities develop a Service Delivery and Budget Implementation Plan as a strategic financial management tool to ensure that budgetary decisions that are adopted by municipalities for the financial year are aligned with their Integrated Development Plan Strategy. In terms of section 53(1) (c)(ii) of the MFMA, the SDBIP must be approved by the mayor of a municipality within 28 days of the approval of the budget.

## 1.2. Components of the SDBIP

### *1.2.1. Monthly Projections of Revenue to be collected for each Source*

The failure to collect its revenue as a budgeted will severely impact on the municipality's ability to provide services to the community. The municipality therefore has to institute measures to achieve its monthly revenue targets for each source. These measures will enable the municipality to assess its cash flow on monthly basis with a view to undertaking contingency plans should there be a cash flow shortage or alternatively invest surplus cash. Furthermore, the effectiveness of credit control policies and procedures can be monitored with appropriate action taken if considered necessary.

### *1.2.2. Monthly Projections of Expenditure and Revenue for each Vote*

The monthly projection of revenue and expenditure per vote relate to the cash paid and reconciles with the cash statement adopted with the budget. The focus under this component is a monthly projections per vote in addition to projection by source. When reviewing budget projections against actuals, it is useful to consider revenue and expenditure per vote in order to gain more complete picture of budget projections against actuals.

### *1.2.3. Quarterly Projections of Service Delivery Targets and Performance Indicators for each vote*

This component of the SDBIP requires non-financial measurable performance objectives in the form of service delivery targets and other indicators of performance. The focus is on outputs rather than inputs. Service delivery targets relates to the level and standard of service being provided to the community and include the addressing of backlogs in basic services. The approach encouraged by NT's MFMA circular No. 13 is the utilisation of scorecards to monitor service delivery.

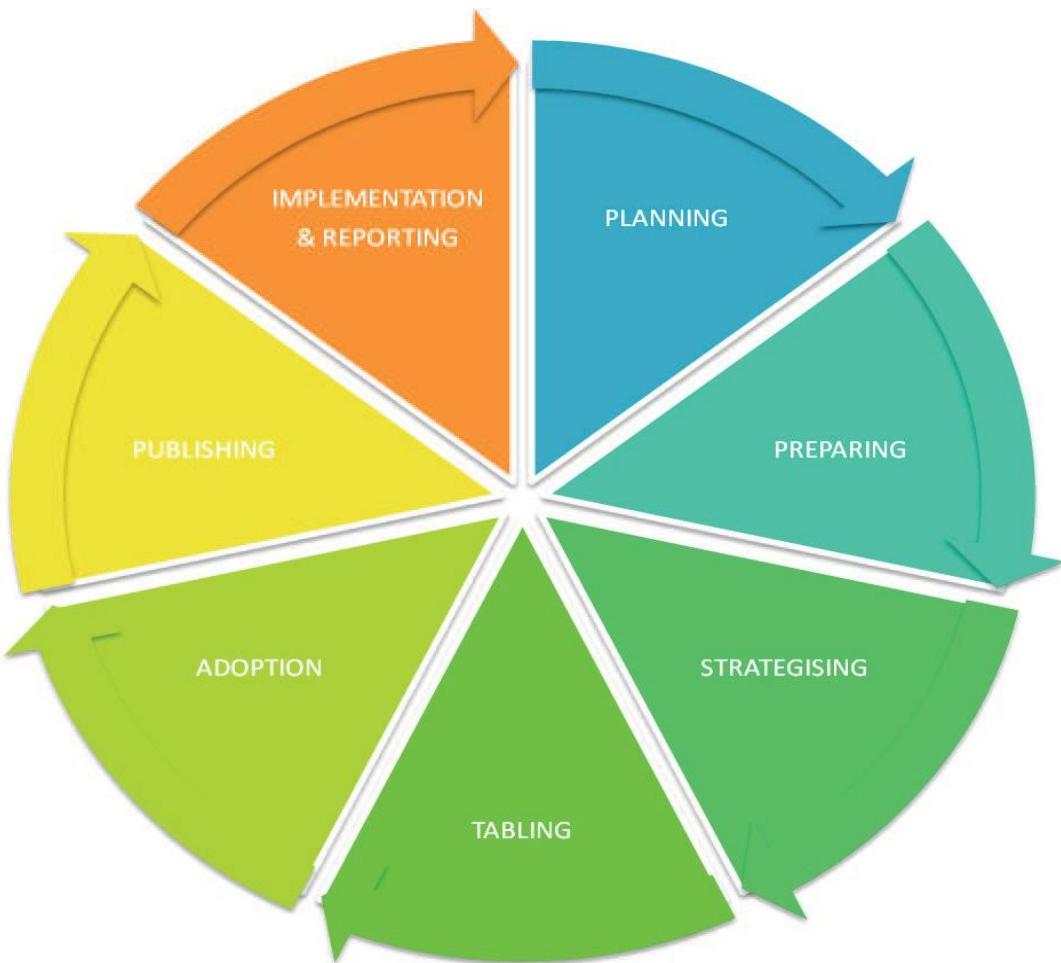
#### *1.2.4. Detailed Capital Budget over Three Years*

Information detailing infrastructural projects containing project description and anticipated capital costs over three year period. A summary of capital project per the IDP will be made available on Council website.

### **1.3. SDBIP Cycle**

The SDBIP Process comprises the following stages, which forms part of a cycle.

- a) **Planning:** During this phase the SDBIP Process plan is developed to be tabled with the IDP Process plan. SDBIP related processes e.g. Management meetings, strategic Planning working session.
- b) **Strategizing:** During this phase the IDP is reviewed and subsequent SDBIP programmes and projects for the next 5 years based on local, provincial and national issues, previous year's performance and current economic and demographic trends etc.
- c) **Tabling:** The SDBIP is tabled with the draft IDP and budget before Council. Consultation with the community and stakeholders of the IDP on the SDBIP is done through budget hearings and formal local, provincial and national inputs or responses are also considered in developing the final document.
- d) **Adoption:** The Mayor approves the SDBIP no later than 28 days after the adoption of the Municipality's budget.
- e) **Publishing:** The adopted SDBIP is made public and is published on Council's website.
- f) **Implementation, Monitoring and Reporting:** SDBIP projects are implemented and quarterly reporting takes place. Mid-year reporting is done to asses performance on the SDBIP, the document is amended, where applicable and adopted by Council.



*Graphic illustration of the SDBIP cycle*

## **2. The Budget Process**

### **2.1. Background to the Budget Preparation Process**

The budget process is an effective process that every local government must undertake to ensure Good Governance and accountability. The process outlines the current and future direction that the municipality would follow in order to meet legislative stipulations. The budget process enables the municipality to optimally involve residents and other stakeholders in the budgeting process.

In terms of Section 15 of the MFMA, a municipality may except where otherwise provided in the Act, incur expenditure only in terms of the approved budget and within the limits of the amounts appropriated for the different votes in an approved budget. The MFMA prescribes further that the Council must for each financial year approve an annual budget for the municipality before the start of that financial year. An annual budget must set out realistically

anticipated revenue for the budget year from each revenue source and expenditure appropriated under the different votes of the municipality.

Greater Taung Local Municipality's Budget/ Integrated Development Plan (IDP) Review process for the 2019/20 financial year started with the development and approval in August 2018 of the "Process Plan for the Budget Formulation and IDP Review". The timetable provided broad timeframes for the IDP and budget preparation process. The main aim of the timetable was to ensure integration between the Integrated Development Plan and the budget towards tabling a balanced budget.

## **2.2. Monitoring of the Implementation of the SDBIP**

Progress against the objectives/targets set out in the SDBIP will be reported on a monthly, quarterly, mid-year and annual basis as set out in the MFMA.

A series of reporting requirements are outlined in the MFMA as follows:

- Monthly budget statements (Section 71)
- Quarterly reports (Section 52)
- Mid-year budget and performance assessment (Section 72)
- Annual report (Section 121)

## **2.3. General**

The SDBIP largely complies with legislation as well as policy guidelines issued by National Treasury it is however an evolving document and will continue to be refined to improve the content and the quality of information contained therein on a continued basis.

### 3. Component A: Monthly Projections of Revenue to be collected for each Source

NW394 Greater Taung - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description R thousand	Ref	Budget Year 2019/20												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2019/20	Budget Year +1 2019/20	Budget Year +2 2020/21
<b>Revenue By Source</b>																
Property rates	-	38,500	-	-	-	-	-	-	-	-	-	-	-	38,500	39,000	39,500
Service charges - electricity revenue		293	293	293	293	293	293	293	293	293	293	293	293	3,518	3,568	
Service charges - water revenue		70	70	70	70	70	70	70	70	70	70	70	70	842	892	946
Service charges - sanitation revenue		170	170	170	170	170	170	170	170	170	170	170	170	2,043	2,165	2,295
Service charges - refuse revenue		274	274	274	274	274	274	274	274	274	274	274	274	3,285	3,482	3,691
Service charges - other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment		50	50	50	50	50	50	50	50	50	50	50	50	596	596	596
Interest earned - external investments		958	958	958	958	958	958	958	958	958	958	958	958	11,500	12,000	12,500
Interest earned - outstanding debtors		560	560	560	560	560	560	560	560	560	560	560	560	6,714	6,782	6,804
Dividends received		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Licences and permits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Agency services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies		73,505	252	-	620	-	53,977	-	-	53,781	-	-	-	182,135	196,143	209,388
Other revenue		177	177	177	177	177	177	177	177	177	177	177	177	2,129	2,235	1,746
Gains on disposal of PPE		-	-	-	200	-	-	200	-	-	-	-	-	400	400	400
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>114,557</b>	<b>2,804</b>	<b>2,552</b>	<b>3,372</b>	<b>2,552</b>	<b>56,529</b>	<b>2,552</b>	<b>2,752</b>	<b>56,334</b>	<b>2,552</b>	<b>2,552</b>	<b>2,552</b>	<b>251,662</b>	<b>267,213</b>	<b>281,434</b>
<b>Expenditure By Type</b>																
Employee related costs	-	7,963	7,963	7,963	7,963	7,963	7,963	7,963	7,963	7,963	7,963	7,963	7,963	95,554	102,864	111,073
Remuneration of councillors		1,612	1,612	1,612	1,612	1,612	1,612	1,612	1,612	1,612	1,612	1,612	1,612	19,347	20,791	22,318
Debt impairment		-	-	-	1,800	-	-	-	-	1,200	-	-	-	3,000	3,000	3,000
Depreciation & asset impairment		-	-	-	-	-	-	-	-	-	-	-	-	30,570	30,570	32,072
Finance charges		-	-	-	-	-	-	-	-	-	-	-	-	238	238	253
Bulk purchases		341	341	341	341	341	341	341	341	341	341	341	341	4,092	4,378	4,685
Other materials		1,977	1,977	1,977	1,977	1,977	1,977	1,977	1,977	1,977	1,977	1,977	1,977	23,718	23,900	25,900
Contracted services		1,813	1,813	1,813	1,813	1,813	1,813	1,813	1,813	1,813	1,813	1,813	1,813	21,757	22,349	22,461
Transfers and subsidies		1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	814	12,909	13,033
Other expenditure		4,374	4,374	4,374	4,374	4,374	4,374	4,374	4,374	4,374	4,374	4,374	4,374	4,136	52,253	56,325
Loss on disposal of PPE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>19,179</b>	<b>19,179</b>	<b>19,179</b>	<b>20,979</b>	<b>19,179</b>	<b>19,179</b>	<b>19,179</b>	<b>19,179</b>	<b>20,379</b>	<b>19,179</b>	<b>19,179</b>	<b>49,463</b>	<b>263,437</b>	<b>278,966</b>	<b>290,603</b>
<b>Surplus/(Deficit)</b>																
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		95,378	(16,375)	(16,627)	(17,607)	(16,627)	37,350	(16,627)	(16,427)	35,954	(16,627)	(16,627)	(46,911)	(11,775)	(11,753)	(9,169)
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		13,302	-	-	500	-	13,302	-	-	17,737	-	-	-	44,841	46,124	48,567
Transfers and subsidies - capital (in-kind - all)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>		<b>108,680</b>	<b>(16,375)</b>	<b>(16,627)</b>	<b>(17,107)</b>	<b>(16,627)</b>	<b>50,652</b>	<b>(16,627)</b>	<b>(16,427)</b>	<b>53,691</b>	<b>(16,627)</b>	<b>(16,627)</b>	<b>(46,911)</b>	<b>33,067</b>	<b>34,371</b>	<b>39,398</b>
Taxation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Attributable to minorities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit)</b>	1	<b>108,680</b>	<b>(16,375)</b>	<b>(16,627)</b>	<b>(17,107)</b>	<b>(16,627)</b>	<b>50,652</b>	<b>(16,627)</b>	<b>(16,427)</b>	<b>53,691</b>	<b>(16,627)</b>	<b>(16,627)</b>	<b>(46,911)</b>	<b>33,067</b>	<b>34,371</b>	<b>39,398</b>

#### 4. Component B: Monthly Projections of Expenditure and Revenue for each Vote

NW394 Greater Taung - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description R thousand	Ref	Budget Year 2019/20												Medium Term Revenue and Expenditure Framework			
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2019/20	Budget Year +1 2019/20	Budget Year +2 2020/21	
<b>Revenue by Vote</b>																	
Vote 1 - Community and Social Services	-	125	125	125	125	125	125	125	125	125	125	125	125	1,501	2,188	2,190	
Vote 2 - Energy Sources		295	295	295	295	295	295	295	295	295	295	295	295	3,538	3,538	3,588	
Vote 3 - Executive and Council		14,710	14,710	14,710	14,710	14,710	14,710	14,710	14,710	14,710	14,710	14,710	14,710	176,523	190,905	203,092	
Vote 4 - Finance and Administration		5,120	5,120	5,120	5,120	5,120	5,120	5,120	5,120	5,120	5,120	5,120	5,120	61,444	61,911	63,371	
Vote 5 - Planning and Development		51	51	51	51	51	51	51	51	51	51	51	51	612	612	612	
Vote 6 - Road Transport		3,890	3,890	3,890	3,890	3,890	3,890	3,890	3,890	3,890	3,890	3,890	3,890	46,675	47,604	50,176	
Vote 7 - Sports and Recreation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Vote 8 - Waste Management		275	275	275	275	275	275	275	275	275	275	275	275	3,305	3,502	3,711	
Vote 9 - Waste Water Management		172	172	172	172	172	172	172	172	172	172	172	172	2,063	2,185	2,315	
Vote 10 - Water Management		70	70	70	70	70	70	70	70	70	70	70	70	842	892	946	
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
<b>Total Revenue by Vote</b>		<b>24,709</b>	<b>24,709</b>	<b>24,709</b>	<b>24,709</b>	<b>24,709</b>	<b>24,709</b>	<b>24,709</b>	<b>24,709</b>	<b>24,709</b>	<b>24,709</b>	<b>24,709</b>	<b>24,709</b>	<b>296,503</b>	<b>313,337</b>	<b>330,001</b>	
<b>Expenditure by Vote to be appropriated</b>																	
Vote 1 - Community and Social Services	-	1,075	1,075	1,075	1,075	1,075	1,075	1,075	1,075	1,075	1,075	1,075	1,075	790	12,613	11,190	12,630
Vote 2 - Energy Sources		1,830	1,830	1,830	1,830	1,830	1,830	1,830	1,830	1,830	1,830	1,830	1,830	21,958	23,938	25,488	
Vote 3 - Executive and Council		5,880	5,880	5,880	5,880	5,880	5,880	5,880	5,880	5,880	5,880	5,880	5,880	70,560	74,707	78,356	
Vote 4 - Finance and Administration		8,309	8,309	8,309	8,309	8,309	8,309	8,309	8,309	8,309	8,309	8,309	8,309	99,708	107,599	108,600	
Vote 5 - Planning and Development		613	613	613	613	613	613	613	613	613	613	613	613	612	7,355	7,834	8,352
Vote 6 - Road Transport		1,356	1,356	1,356	1,356	1,356	1,356	1,356	1,356	1,356	1,356	1,356	1,356	1,356	16,273	16,802	17,915
Vote 7 - Sports and Recreation		728	728	728	728	728	728	728	728	728	728	728	728	728	8,730	8,982	9,587
Vote 8 - Waste Management		1,193	1,193	1,193	1,193	1,193	1,193	1,193	1,193	1,193	1,193	1,193	1,193	1,193	14,321	15,459	16,694
Vote 9 - Waste Water Management		747	747	747	747	747	747	747	747	747	747	747	747	748	8,969	9,436	9,948
Vote 10 - Water Management		246	246	246	246	246	246	246	246	246	246	246	246	246	2,950	3,019	3,032
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
<b>Total Expenditure by Vote</b>		<b>21,977</b>	<b>21,977</b>	<b>21,977</b>	<b>21,977</b>	<b>21,977</b>	<b>21,977</b>	<b>21,977</b>	<b>21,977</b>	<b>21,977</b>	<b>21,977</b>	<b>21,977</b>	<b>21,977</b>	<b>21,691</b>	<b>263,437</b>	<b>278,966</b>	<b>290,603</b>
<b>Surplus/(Deficit) before assoc.</b>		<b>2,732</b>	<b>2,732</b>	<b>2,732</b>	<b>2,732</b>	<b>2,732</b>	<b>2,732</b>	<b>2,732</b>	<b>2,732</b>	<b>2,732</b>	<b>2,732</b>	<b>2,732</b>	<b>2,732</b>	<b>3,017</b>	<b>33,067</b>	<b>34,371</b>	<b>39,398</b>
Taxation														-	-	-	-
Attributable to minorities														-	-	-	-
Share of surplus/ (deficit) of associate														-	-	-	-
<b>Surplus/(Deficit)</b>	1	<b>2,732</b>	<b>2,732</b>	<b>2,732</b>	<b>2,732</b>	<b>2,732</b>	<b>2,732</b>	<b>2,732</b>	<b>2,732</b>	<b>2,732</b>	<b>2,732</b>	<b>2,732</b>	<b>2,732</b>	<b>3,017</b>	<b>33,067</b>	<b>34,371</b>	<b>39,398</b>

## DISCLAIMER

As supplied by the Budget Office.

## 5. Component C: Quarterly Projections of Service Delivery Targets and Performance Indicators (SDBIP)

REF	Strategic Focus Area	National KPA	Strategic Objective	KPI / Unit of measurement	Ward	Programme Driver	Baseline	KPI Calculation type	KPI Target type	Portfolio of Evidence	Project Number	Budget	Annual Target	Quarterly Targets				
														Q1	Q2	Q3	Q4	
<b>National Key Performance Area 1: Basic Service Delivery and Infrastructure Development – Technical Services</b>																		
TL01 DTS08	Electricity	Basic Service Delivery and Infrastructure Development	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of kilometres of electricity network line upgrades completed in Reivilo by end June 2020	1	Director: Technical Services	New KPI for 2019/20	Carry Over	Number	Completion Certificate	NW394/C/ELC/26	R 2,500,000	2.5km	0	0	0	2.5km	
TL02 DTS11	Electricity	Basic Service Delivery and Infrastructure Development	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of street lights (Phase 1) constructed in Taung by end June 2020		Director: Technical Services	New KPI for 2019/20	Carry Over	Number	Completion Certificate	NW394/C/ELC/28	R 2,000,000	70	0	0	0	70	
TL03 DTS12	Electricity	Basic Service Delivery and Infrastructure Development	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of high mast lights (Phase 4) constructed in various villages by end June 2020	6, 9, 12, 14, 22, 24  3: Karelstad 3: Sedibeng 4: Sitting Polar 6: Myra 7: Kasienyane 7: Roma - Ntokwe 7: Ditompong 8: Takaneng 9: Tlapeng II 9: Thomeng 10: Mmamoshokane 13: Taung Ext 5 15:Molelema 16: Dikhuting 16: Graspan 18: Diplankeng Ext 3 20: Madithamaga 21: Rietfontein 24: Itireleng Ext 24: Matolong Ext 24: Mokassa II	28	Director: Technical Services	New KPI for 2019/20	Carry Over	Number	Completion Certificate	NW394/C/MIG/36	R 8,823,800	25	0	0	0	25
TL04 DTS13	Electricity	Basic Service Delivery and Infrastructure Development	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of high mast lights constructed in various villages by end June 2020		Director: Technical Services	New KPI for 2019/20	Carry Over	Number	Completion Certificate		R 15,750,000	45	0	0	0	45	
TL05 DTS14	Community Halls	Basic Service Delivery and Infrastructure Development	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of Community Hall construction projects in Buxton and Kameelputs completed by end June 2020	9: Buxton 20: Kameelputs	Director: Technical Services		Carry Over	Number	Completion Certificate	NW394/C/MIG/38	R 4,000,000	2	0	0	0	2	
TL06	Community	Basic Service	Eradicate backlogs in order	Number of Community Hall	14: Randstad	Director: Technical	New KPI	Carry Over	Number	Completion	NW394/C/MIG	R 4,000,000		2	0	0	0	2

REF	Strategic Focus Area	National KPA	Strategic Objective	KPI / Unit of measurement	Ward	Programme Driver	Baseline	KPI Calculation type	KPI Target type	Portfolio of Evidence	Project Number	Budget	Annual Target	Quarterly Targets				
														Q1	Q2	Q3	Q4	
DTS15	Halls	Delivery and Infrastructure Development	to improve access to services and ensure proper operations and maintenance	construction projects in Randstad and Khudutlou completed by end June 2020	15: Khudutlou	Services	for 2019/20			Certificate	NW394/C/MIG	R 4,000,000						
TL07 DTS16	Community Halls	Basic Service Delivery and Infrastructure Development	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of Community Hall construction projects in Vaalbyn and Tlapeng I completed by end June 2020	1: Vaalbyn	Director: Technical Services	New KPI for 2019/20	Carry Over	Number	Completion Certificate		R 2,500,000	2	0	0	0	2	
					23: Tlapeng I							R 2,500,000						
TL08 DTS23	Library Service	Basic Service Delivery and Infrastructure Development	Promote literacy in communities through comprehensive Library Services	Number of expansion and renovation projects completed at the Boipelo Library by end June 2020	1	Director: Technical Service	New KPI for 2019/20	Carry Over	Number	Completion Certificate	NW394/C/LIB/10	R 800,000	1	0	0	0	1	
												R 500,000						
TL09 DTS24	Sport Facility	Basic Service Delivery and Infrastructure Development	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of upgrades of Pudimoe and Taung Sport Facilities completed by end June 2020	5: Pudimoe	Director: Technical Services	New KPI for 2019/20	Carry Over	Number	Completion Certificate	NW394/C/MIG/39	R 2,000,000	20%	0	0	0	20%	
					8: Taung						NW394/C/MIG/40	R 2,000,000						
TL10 DTS25	Sport Facility	Basic Service Delivery and Infrastructure Development	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of upgrades of Reivilo and Manthe Sport Facilities completed by end June 2020	1: Reivilo	Director: Technical Services	New KPI for 2019/20	Carry Over	Number	Completion Certificate	NW394/C/MIG/35	R 3,700,000	2	0	0	0	2	
					14: Manthe						NW394/C/MIG/34	R 3,700,000						
TL11 DTS26	Roads	Basic Service Delivery and Infrastructure Development	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number kilometres of access road completed in Matolong by end June 2020	12: Matolong	Director: Technical Services		Carry Over	Number	Completion Certificate	NW394/C/MIG/32	R 11,000,000	3	0	0	0	3	
TL12 DTS27	Roads	Basic Service Delivery and Infrastructure Development	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of access road constructions completed by end June 2020	2: Dryharts (Phase I)	Director: Technical Services	New KPI for 2019/20	Carry Over	Number	Completion Certificate		R 36,000,000	8	0	0	0	8	
					10: Phache													
					6: Khibicwane													
					24: Majaneng													
					13: Nommer 1													
					18: Modutung													
					16: Magogong													
					Makgalo to Sugar													
TL13 DTS28	Roads & Storm Water	Basic Service Delivery and Infrastructure	Eradicate backlogs in order to improve access to services and ensure proper operations	Construction of the Manthe road and storm water channel completed by end June 2020	14: Manthe	Director: Technical Services	New KPI for 2019/20	Carry Over	Number	Completion Certificate		R 4,000,000						

REF	Strategic Focus Area	National KPA	Strategic Objective	KPI / Unit of measurement	Ward	Programme Driver	Baseline	KPI Calculation type	KPI Target type	Portfolio of Evidence	Project Number	Budget	Annual Target	Quarterly Targets				
														Q1	Q2	Q3	Q4	
		Development	and maintenance															
TL14 DTS29	Storm water	Basic Service Delivery and Infrastructure Development	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number kilometres of storm water channel completed in Mathlako I by end June 2020	5: Mathlako I	Director: Technical Services		Carry Over	Number	Completion Certificate	NW394/C/MIG/33	R 7,000,000	2	0	0	0	2	
TL15 DTS30	Storm water	Basic Service Delivery and Infrastructure Development	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of meters of extension to the Lower Majeakgoro storm water channel completed by June 2020	19: Lower Majeakgoro	Director: Technical Services	New KPI for 2019/20	Carry Over	Number	Completion Certificate		R 3,000,000	800m	0	0	0	800m	
TL16 DTS32	Refuse	Basic Service Delivery and Infrastructure Development	Accelerate waste removal by providing households with weekly waste removal in formal areas	Number of rehabilitation projects of the Pudimoe landfill site completed by end June 2020	5	Director: Technical Services	New KPI for 2019/20	Carry Over	Number	Completion Certificate		R 2,000,000	1	0	0	0	1	
TL17 DTS35	Sanitation	Basic Service Delivery and Infrastructure Development	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of Honey Suckers procured by end June 2020	N/A	Director: Technical Services	New KPI for 2019/20	Carry Over	Number	Delivery Note / Invoice	NW394/C/SWR/30	R 3,000,000	1	0	0	0	1	
<b>National Key Performance Area 1: Basic Service Delivery and Infrastructure Development – Spatial Planning and Human Settlement</b>																		
TL18 DSP91	Disaster	Basic Service Delivery and Infrastructure Development	Prevent / reduce losses that occur due to man-made / natural disaster through preparedness, mitigation, response and recovery	Number of temporary shelters provided in various wards by end March 2020	Various	Director Spatial Planning & Human Settlement		Carry Over	Number	Payment Certificate / Completion Certificate		R 1,050,000	50	20	20	10	0	
<b>National Key Performance Area 2: Municipal Institutional Development and Transformation</b>																		
TL19 DCS10	Recruitment	Municipal Institutional Development and Transformation	Improve organisational cohesion effectiveness	Number of people from EE target groups employed in the three highest levels of management in accordance with approved Municipal Employment Equity Plan by end March 2020	N/A	Director: Corporate Service		Carry Over	Number	Employment Equity Plan / Appointment Letters	OpEx	OpEx	3	1	1	1	0	
TL20 DCS114	Training	Municipal Institutional Development and Transformation	Improve organisational cohesion and effectiveness	Number of training programmes implemented for Municipal officials by end April 2020	N/A	Director: Corporate Service		Accumulative	Number	Proof of Registration/ Attendance Register/ Results	NW394/R/DCS/13	R 700,000	10	2	3	3	2	
TL21 DCS115	Training	Municipal Institutional Development and Transformation	Improve organisational cohesion and effectiveness	Number of training programmes implemented for Municipal Councillors by end April 2020	N/A	Director: Corporate Service		Accumulative	Number	Proof of Registration/ Attendance Register/ Results			5	1	1	2	1	
TL22 DCS116	Training	Municipal Institutional Development and Transformation	Improve organisational cohesion effectiveness	Percentage of the municipal budget actually spent on implementing its workplace skills plan measured as (Total Actual Training Expenditure/	N/A	Director: Corporate Service		Accumulative	Percentage	Expenditure Report			90%	0	0	0	90%	

REF	Strategic Focus Area	National KPA	Strategic Objective	KPI / Unit of measurement	Ward	Programme Driver	Baseline	KPI Calculation type	KPI Target type	Portfolio of Evidence	Project Number	Budget	Annual Target	Quarterly Targets				
														Q1	Q2	Q3	Q4	
				Total Operational Budget)x100) by end June 2020														
TL23 DCS118	Training	Municipal Institutional Development and Transformation	Improve organisational cohesion and effectiveness	Number of students financially supported by end March 2020	N/A	Director: Corporate Service		Carry Over	Number	Bursary Letters	NW394/R/CLLR/12	R 500,000	40	0	0	40	0	
<b>National Key Performance Area 3: Local Economic Development</b>																		
TL24 DTS34	Local Economic Development	Local Economic Development	Create an environment that promotes development of local economy and facilitate job creation	Number of temporary jobs created through local procurement projects by end June 2020	N/A	Director: Technical Services		Accumulative	Number	Quarterly MIG Project Report	OpEx	OpEx	100	25	50	75	100	
TL25 DTS41	EPWP	Local Economic Development	Create an environment that promotes development of local economy and facilitate job creation	Number of Full Time Equivalents (calculated as (days worked by participants x number of participants / 230 working days per annum) created through EPWP by end March 2020	N/A	Director: Technical Services		Accumulative	Number	Temporary Employment Contracts	NW394/R/1601/EPWP/14	R 1,286,000	37	10	20	7	0	
TL26 DSP93	LED Infrastructure Support	Local Economic Development	Create an environment that promotes development of local economy and facilitate job creation	Number of economic hubs constructed in Manthe by end June 2020	N/A	Director Spatial Planning & Human Settlement		Carry Over	Number	Completion Certificate		R 2,380,200	1	0	0	0	1	
<b>National Key Performance Area 4: Municipal Financial Viability and Management</b>																		
TL27 DFS138	Finance	Municipal Financial Viability and Management	To improve overall financial management in the municipality by developing and implementing appropriate Financial Management	Number of 2018/19 Annual Financial Statements submitted to AGSA by 31 August 2019	N/A	Chief Financial Officer		Carry Over	Number	Acknowledgement of Receipt	OpEx	OpEx	1	1	0	0	0	
TL28 DFS139	Finance	Municipal Financial Viability and Management	To improve overall financial management in the municipality by developing and implementing appropriate Financial Management	Financial viability measured in terms of the available cash to cover fixed operating expenditure (Available cash + investments / Monthly fixed operating expenditure) by end December 2019	N/A	Chief Financial Officer		Carry Over	Percentage	Annual Financial Statement	OpEx	OpEx	1.5	0	1.5	0	0	
TL29 DFS140	Finance	Municipal Financial Viability and Management	To improve overall financial management in the municipality by developing and implementing appropriate Financial Management	Debt to Revenue Short Term Lease + Long Term Lease / Total Operating Revenue - Operating Conditional Grant by end December 2019	N/A	Chief Financial Officer		Carry Over	Percentage	Annual Financial Statement	OpEx	OpEx	2.1	0	2.1	0	0	
TL30 DFS143	Budget	Municipal Financial Viability and	To improve overall financial management in the municipality by developing	Number of 2019/20 Adjustment Budgets submitted to Council for	N/A	Chief Financial Officer		Carry Over	Number	Council Resolution / Minutes	OpEx	OpEx	1	0	0	1	0	

REF	Strategic Focus Area	National KPA	Strategic Objective	KPI / Unit of measurement	Ward	Programme Driver	Baseline	KPI Calculation type	KPI Target type	Portfolio of Evidence	Project Number	Budget	Annual Target	Quarterly Targets				
														Q1	Q2	Q3	Q4	
		Management	and implementing appropriate Financial Management	approval by end February 2020														
TL31 DFS144	Budget	Municipal Financial Viability and Management	To improve overall financial management in the municipality by developing and implementing appropriate Financial Management	Number of final 2020/21 Budgets submitted to Council by 31 May 2020	N/A	Chief Financial Officer		Carry Over	Number	Council Resolution / Minutes	OpEx	OpEx	1	0	0	0	1	
TL32 DFS150	Free Basic Services (Electricity)	Municipal Financial Viability and Management	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of households that received free basic electricity in GTLM by end June 2020	N/A	Chief Financial Officer	9 228	Carry Over	Number	Expenditure Report	NW394/R/0433/SERV26I	R 6,800,000	10 000	10 000	10 000	10 000	10 000	
TL33 DFS151	Free Basic Services (Water)	Municipal Financial Viability and Management	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of households that received free basic water in GTLM by end June 2020	N/A	Chief Financial Officer	639	Carry Over	Number	Expenditure Report	NW394/R/0433/SERV23I	R 40,000	300	300	300	300	300	
TL34 DFS152	Free Basic Services (Sanitation)	Municipal Financial Viability and Management	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of households that received free basic sanitation in GTLM by end June 2020	N/A	Chief Financial Officer	207	Carry Over	Number	Expenditure Report	NW394/R/0433/SERV25I	R 200,000	210	210	210	210	210	
TL35 DFS153	Free Basic Services (Refuse)	Municipal Financial Viability and Management	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of households that received free basic refuse removal in GTLM by end June 2020	N/A	Chief Financial Officer	239	Carry Over	Number	Expenditure Report	NW394/R/0433/SERV24I	R 250,000	210	210	210	210	210	

**National Key Performance Area 5: Good Governance and Public Participation**

TL36 DSP78	Integrated Development Planning	Good Governance and Public Participation	Promote a culture of participatory and good governance	Number of final reviewed 2020/21 IDP documents tabled to Council by end May 2020	N/A	Director Spatial Planning & Human Settlement		Carry Over	Number	Council Resolution / Minutes	OpEx	OpEx	1	0	0	0	1
TL37 DMM172	Performance Management	Good Governance and Public Participation	Promote a culture of participatory and good governance	Number of 2018/19 Annual Reports submitted to Council by end January 2020	N/A	Manager: PMS		Carry Over	Number	Council Resolution / Minutes	OpEx	OpEx	1	0	0	1	0
TL38 DMM173	Performance Management	Good Governance and Public Participation	To improve overall financial management in the municipality by developing and implementing appropriate Financial Management	Number of 2019/20 mid-term budget and performance assessment reports submitted to the Mayor by 25 January 2020	N/A	Manager: PMS		Carry Over	Number	Acknowledgement of Receipt	OpEx	OpEx	1	0	0	1	0

## 6. Component D: Detailed Capital Budget over Three Years

NW394 Greater Taung - Supporting Table SA36 Detailed capital budget

Municipal Vote/Capital project R thousand	Ref 4	Program/Project description	Project number 1	IDP Goal code 2	Individually Approved (Yes/No) 6	Asset Class 3	Asset Sub- Class 3	GPS co-ordinates 5	Total Project Estimate	Prior year outcomes		2019/20 Medium Term Revenue & Expenditure Framework			Project information			
										Audited Outcome 2016/17	Current Year 2017/18 Full Year Forecast	Budget Year 2019/20	Budget Year +1 2019/20	Budget Year +2 2020/21	Ward location	New or renewal		
Parent municipality: <i>List all capital projects grouped by Municipal Vote</i>																		
NW394 MIG LED		LED Projects Lokgabeng Community Hall Ward 8 Qhoo Community Hall Ward 1 Tlhapeng Community Hall Ward 23 High mast Lights Various Wards Mathako Access Road Ward 5 Community Facility Seking Ward 21 Community Facility Longaneng Ward 16 Community Facility Mokassa 1 Ward 24 High mast Lights Various Wards Phase 3 Buxton Community Hall Ward 9 Kameelputs Community Hall Ward 20 Cokonyane Road Ward 6 Moretele Storm water Ward 2 Pudimoe Community Facility Ward 5 Taung Community Facility Ward 8					Community Facilities Community Facilities Community Facilities Electrical Infrastructure Roads Infrastructure Community Facilities Community Facilities Community Facilities Electrical Infrastructure Community Facilities Community Facilities Roads Infrastructure Storm water Infrastructure Sport and Recreation Facilities Sport and Recreation Facilities	Halls Halls Halls LV Networks Roads Outdoor Facilities Outdoor Facilities Outdoor Facilities LV Networks Halls Halls Roads Storm water Conveyance Outdoor Facilities Outdoor Facilities	24o 41' 10.14" E & 27o 33' 46.85" S 24o 30' 57.6" E & 27o 33' 54" S 24o 57' 13.8" E & 27o 31' 40.17" S 24o 37' 49.06" E & 27o 50' 50.60" S 24o 42' 59" E & 27o 23' 37.9" S 24o 37' 58.27" E & 27o 50' 31.39" S 24o 57' 09" E & 27o 37' 50.97" S 24o 40' 39.84" E & 27o 36' 01.72" S 24o 10' 51.66" E & 27o 33' 59.45" S 24o 38' 31" E & 27o 37' 39" S 24o 30' 07" E & 28o 02' 02" S 24o 48' 07" E & 27o 29' 01" S 24o 41' 14.06" E & 27o 19' 10.3" S 24o 42' 49.55 E & 27o 24' 34.67" S 24o 45' 41.68" E & 27o 33' 07.02" S	2,334 1,000 1,000 330 410 364 364 364 5,850 5,040 5,040 10,700 3,834 3,356 3,356			2,334 1,000 1,000 330 410 364 364 364 5,850 5,040 5,040 10,700 3,834 3,356 3,356					
Parent Capital expenditure	1													44,341	-	-		
Entities: <i>List all capital projects grouped by Entity</i>																		
Entity A Water project A																		
Entity B Electricity project B																		
Entity Capital expenditure											-	-	-	-	-			
Total Capital expenditure											-	-	44,341	-	-			